

An aerial, high-angle photograph of a city skyline, likely London, showing a dense cluster of buildings and a prominent bridge crossing a wide river. The image is in black and white with a high-contrast, almost etched appearance. The text is overlaid in the upper right quadrant.

**HALDANE McCALL PLC**  
**AUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2023**

## TABLE OF CONTENTS

	PAGE(s)
Corporate Information	3
GMD's Statement	4
Statement of Director's Responsibilities	6
Report of the Directors	7
Independent Auditor's Report	13
Report of Audit Committee	15
Statement of Financial Position	16
Statement of Profit or Loss and other Comprehensive Income	17
Statement of Cashflow	18
Statements of Changes in Equity	19
Notes to the Financial Statements	20

## **CORPORATE INFORMATION**

### **Board of Directors:**

Mr. George Oguntade (SAN)	Chairman
Mr. Edward Akinlade	Group Managing Director
Mr. Emuloh David	Executive Director
Mrs. Ojunde Shola	Executive Director
Mrs. Adesola Princess	Non-Executive Director
Mr. Okoya Babatunde	Non-Executive Director
Mr. Oyebola Samuel	Non-Executive Director
Mr. Nnamaru Tobenna	Non-Executive Director
Mr. Farinu Adewole	Non-Executive Director
Mr. Onyeakosi Bidwell	Independent Non-Executive Director

### **Company's Number:**

RC: 1020941

### **Registered Office:**

2, Sonny Way, Shonibare Estate, Maryland Ikeja. Lagos.

### **Company Secretary:**

Mr. Olurin Oyewole Emmanuel

### **Company Independent Auditor:**

Ayoola Oladeji & Co.

15, Abike House, Alagbole/Ajuwon Road

Alagbole Lagos State.

### **Company Solicitors:**

Bidwells Attorneys 32, Obanikoro Street, Obanikoro, Lagos State.

Oladele Ojogbede ESQ, Oladele Ojogbede Str. Ikate Elegushi Lekki Lagos.

### **Principal Bankers:**

Zenith Bank PLC.

Union Bank PLC

Guaranty Trust Bank

## GMD's STATEMENT

- Strong year activity of N257m, on average 262% above December 2022 Income after tax
- Debts amongst lowest in Sector, despite N252m slight growth in Total Assets values in 2023

### Overview

Lagos Nigeria is maintaining its long-term reputation as a leading city with broad appeal to a diverse range of traveller, businesses and investors despite the on-going macroeconomic challenges. CPI inflation increase significantly through the course of 2023, ending the year at 28.9%. The hike in Nigeria interest rates appears to have just started, with base rate heading north since the arrival of the new CBN management in 2023 on the assumption that inflation will rise further beyond the 21.5% target, the consensus expectation is for a series of base rate rise in 2024 and beyond. Market interest rates have responded negatively to higher inflation but remain volatile.

The yield on the 10-year FGN bond, which started 2023 at 12.5%, ended the year at 18.3%, having peaked in August. However, since the start of 2024, it has increased again to 20.16%. This reflects both a rise in inflation in December and more cautious 'higher for longer' commentary from central banks. Combined with the higher cost and restricted availability of debt, sentiment in the investment market was subdued in 2023.

Meanwhile, the occupational market has remained strong for the right product in the right location. Businesses are focused on their longer-term real estate strategies and the flight to quality is continuing. With constrained availability and a thin forward development pipeline, house prices and hotels rates for the best space are rising.

### Strong operational performance

We enjoyed an excellent and stable year for both Homes and Hotels in 2023. This headline movement masks a broad range of outcomes, with our higher quality buildings and developments delivering a more resilient performance, supporting the nuanced change we made to our strategy in 2021 to retain our better buildings for longer. The value of our on-site developments increased by N502m in 2023 and properties valued fall marginally by 3%, generally due to higher quality buildings, reduced by value engineering following high and increasing construction cost and we outperformed average portfolio average.

### Our strong team

We were pleased to recognise the achievements of our employees, with over 11 internal promotions in 2023 which included 7 promotions to the Management Team: We were also delighted to be recognised externally, being included 'Best Places to Work 2023' list where we scored highly in many categories against industry and global comparisons, and also winning 'Employer of the Year' by student and youth Awards.

### Outlook and guidance

We have previously anticipated acceleration in homes and hotels rates growth for the best buildings. Occupier demand continues to focus on well-located space with best-in-class amenity and service, while existing supply and the development pipeline are restricted. We expect these conditions to become increasingly favourable through 2024 and as such increase our portfolio guidance for the year to a range of 2% to 5%, with our better buildings to outperform. Over the last few years, we

have reduced our exposure to buildings which can no longer meet evolving occupier requirements and have invested significant capital upgrading our remaining portfolio. With inflation continuing to rise and the cost and availability of finance declining, property yields are expected to respond, following a period of substantial increases. We believe we are now approaching the end of this yield cycle, with transaction volumes expected to increase and for opportunities to emerge.

Finally, we expect to conclude our full NGX listing in 2024 and this will open the group to better growth in the coming years in line with our 10 years cash flow projection.

**STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RELATIONS TO THE FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER, 2023**

In accordance with the provisions of the Companies and Allied Matters Act 2020, the Directors of HALDANE McCALL PLC are responsible for the preparation of annual financial statements, which give a true and fair view of the financial position of the company at the end of the year and of the financial performance and cash flows for the year ended. The responsibilities include ensuring that:

- (a) *The company keeps proper accounting records that disclose with reasonable accuracy the financial position of the company and comply with the requirements of the Companies and Allied Matters Act;*
- (b) *Appropriate and adequate internal controls are established both to safeguard the assets of the company and to prevent error of omission or commission and detect fraud and other irregularities.*
- (c) *The company prepares its financial statement using suitable accounting policies supported by reasonable and prudent judgements and estimates, and that all applicable standards have been followed and;*
- (d) *It is appropriate for the financial statements to be prepared on a going concern basis*

The directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with:

- *International Financial Reporting Standards;*
- *The requirements of the Companies and Allied Matters Act; and*
- *The requirements of the Financial Reporting Council of Nigeria Act.*

The Directors are of the opinion that the financial statements give a fair view of the state of the financial position of the company and of its performance and cash flows for the year.

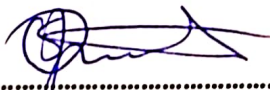
The Directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the Directors to indicate that the company will not remain a going concern for at least twelve months from the date of this statement.

**Signed on behalf of the Board of Directors by:**

.....  
SHOLA OJUNDE

Name

.....  


Signature

.....  
05/04/2024

Date

.....  
FRC/2022/PRO/DIR/003/391167

.....  
EMULOH DAVID

Name

.....  


Signature

.....  
05/04/2024

Date

.....  
FRC/2022/PRO/DIR/003/426169

## **REPORT OF THE DIRECTORS**

### **FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER, 2023**

In accordance with the provision of the Companies and Allied Matters Act 2020, the directors of HALDANE McCALL PLC hereby present to the members of the company, their Report on the affairs of the company together with the Audited Financial Statements for the year ended 31<sup>st</sup> December, 2023.

The preparation of Annual Financial Statements is the responsibility of the Board and it should give a true and fair view of the state of affairs of the company. The Directors declare that nothing has come to their attention to indicate that the company will not remain a going concern for at least Twelve months from the date of the report.

#### **Legal Form and Principal Activities:**

HALDANE McCALL PLC, initially incorporated as a Private Limited Liability Company on 27<sup>th</sup> of March, 2012 became a Public Limited Liability Company on the 11<sup>th</sup> of January 2021 by a special resolution and signed by the Registrar General of the Corporate Affairs Commission (CAC) of Nigeria.

The object clause of the company empowers the organization to carry on the business of Real Estate Consultancy, hospitality and Property Management.

The company is also allowed to carry out all businesses stated in its memorandum and Articles of Association, with due care and diligence in order to have positive effect in the Nigeria Financial Market.

#### **Share Capital:**

The Authorised Share Capital of the company is N1,561,000,000 divided into 3,122,000,000 ordinary shares of N0.50k each

#### **Result at a Glance:**

The result for the year ended 31<sup>st</sup> December, 2023 are summarized as follows:

	2023 N	2022 N
Revenue	1,738,746,438	2,916,700,670
Gross Profit	921,994,775	894,895,064
Profit from operation	256,958,118	97,947,533

**REPORT OF THE DIRECTORS (CONT'D)**

**FOR THE YEAR ENDED 31 DECEMBER, 2023**

Pursuant to the Adoption of the **International Financial Reporting Standards (IFRS)** by private companies in Nigeria, the company had adopted the IFRS and consequently prepared its Financial Statements accordingly.

**Directors' Interest in Contracts**

In accordance with Section 277 of the Companies and Allied Matters Act C20 Laws of the Federation of Nigeria 2020, no director of the company had an interest in a contract in which the company was involved during the year under review.

**Directors' Responsibilities**

This statement, which should be read in conjunction with the Independent Auditor's report, is made with a view to setting out for shareholders, the responsibilities of the directors of the company with respect to the financial statements.

In accordance with the provisions of sections 334 and 335 of the Companies and Allied Matters Act, CAP C20, LFN 2020, the directors are responsible for the preparation of Annual Financial Statements which give a true and fair view of the state of affairs of the company. These responsibilities include ensuring that:

- i. *Appropriate internal controls are established both to safeguard the assets of the company, to prevent error of omission or commission and minimize occurrence of frauds and other irregularities:*
- ii. *The company keeps accounting records which disclose with reasonable accuracy the financial position of the company and ensure that the financial statements comply with the requirements of the Companies and Allied Matters Act, cap C20, Laws of the Federation of Nigeria, 2020:*
- iii. *The company has used suitable accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that all applicable accounting standards have been followed;*
- iv. *It is appropriate for the financial statements to be prepared on a going concern basis unless it is presumed that the company will not continue in business;*
- v. *There is an effective communication and information dissemination policy and effective communication with the shareholders;*
- vi. *Ethical standards are maintained; and the company is in compliance with the laws of Nigeria.*



**REPORT OF THE DIRECTORS (CONT'D)**  
**FOR THE YEAR ENDED 31 DECEMBER, 2023**

**Corporate Governance Report**

**Introduction**

The Board of HALDANE McCALL PLC is committed to high standards of corporate governance, which it considers critical to business integrity and to maintaining investors' trust in the company. The company expects all its directors and employees to act with honesty, integrity and fairness. The company strives to act in accordance with the laws and regulations in Nigeria; adopt proper standards of business practice and procedure and operate with integrity.

**Governance Structure**

**The Board**

By the Articles of Association of the Company ("the Article"), the Board is responsible for controlling and managing the business of the company. We conduct our business in full compliance with the laws and regulations of Nigeria and HALDANE McCALL PLC Code of Business Conduct.

Under the Company's Board charter "the primary objective of the Board of Directors is to build long term shareholder value with due regard to other stakeholders' interests. It does this by setting strategic direction and context, such as the Company's Mission, vision and core values, policies and objectives and focusing on issues critical for its successful execution such as staffing, executive training, succession planning, performance and risk management".

The names of the directors who held office during the year ended 31 December, 2023 are as follows:

Mr. George Oguntade (SAN)	Chairman
Mr. Edward Akinlade	Group Managing Director
Mr. Emuloh David	Executive Director
Mrs. Ojunde Shola	Executive Director
Mrs. Adesola Princess	Non-Executive Director
Mr. Okoya Babatunde	Non-Executive Director
Mr. Oyebola Samuel	Non-Executive Director
Mr. Nnamaru Tobenna	Non-Executive Director
Mr. Farinu Adewole	Non-Executive Director
Mr. Onyeakosi Bidwell	Independent Non-Executive Director

**REPORT OF THE DIRECTORS (CONT'D)**  
**FOR THE YEAR ENDED 31 DECEMBER, 2023**

**Directors' Interest in Contracts**

In accordance with section 277 of the Companies and Allied Matter Act CAP C20 Laws of the Federation of Nigeria, 2020, no director notified the company of interest in any contract in which the company was involved, during the year under review. The interests of the directors in the issued share capital of the company are as contained in the share capital structure of HALDANE McCALL PLC.

**Business Conduct**

The company's business is conducted with integrity and due regard to the legitimate interest of all stakeholders.

**Directors' Shareholding**

The Directors of the company, who held office during the year under review together with their direct and indirect interests in the issued share capital of the company as recorded in the register of directors' shareholding and as advised by the registrars of the company are as follows

	Number of Shareholding at 31 December 2023		
	Direct	Indirect	Total
Edward Akinlade	2,301,840,400	49,873,000	2,351,713,400
Ojunde Shola	400	-	400
David Emuloh	400	-	400
Sir.Adewole Farinu	400	-	400
Princess Ifeoluwaseyi Adesola	10,400	-	10,400
<b>Total</b>	<b>2,301,852,000</b>	<b>49,873,000</b>	<b>2,351,725,000</b>

**Shareholders**

**Major Shareholders**

According to the register of members, the following shareholders of the company hold 4% or more of the issued ordinary share capital of the company as at 31 December 2023.

Shareholders	Shareholding (Units)	%
Edward Akinlade	2,301,840,400	73.73
Edelu Investment Ltd	419,259,600	13.43

## Shareholding Analysis

Share range	Number of Shareholders	%of Shareholders	Numbers of holdings	% of Shareholding
1-1000	284	94.3522	68,600	0.0021
1001-10000	5	1.6611	6,400	0.0002
10001-10000000	5	1.6611	52,000	0.0017
10000001-100000000	3	0.9967	149,873,000	4.8006
100000001-Above	4	1.3289	2,972,000,000	95.1954
	<b>301</b>	<b>100</b>	<b>3,122,000,000</b>	<b>100</b>

### **Corporate Social Responsibility**

As an Integral part of the Nigerian society, in its various roles as an employer, partner, tax payer and competitor, the Company does its best at all times to make a positive impact on society.

### **Employment and Employees**

#### **Employment of Disabled Persons**

It is the policy of the company that there should be no unfair discrimination in considering applications for employment, including those from disabled persons. All employees, whether or not disabled, are given equal opportunities to develop.

#### **Employees' Involvement and Training**

The company is committed to keeping employees fully involved as much possible, regarding the company's performance and progress and seeking their views, wherever practicable matters which particularly affect them as employees.

In line with the company's policy of continuous development of its human resources, the company ensures the continuous upskilling of its employees on relevant trainings both locally and internationally.

#### **Health, Safety and Welfare**

The company accords high priority to the health, safety and welfare of its employees both in and outside the work place. In furtherance of this, the company has a Life Assurance Policy and a personal accident Policy to adequately insure and protect its employees. The services of hospitals and clinics

**INDEPENDENT AUDITORS REPORT TO THE SHAREHOLDERS OF HALDANE  
McCALL PLC FOR THE YEAR ENDED 31 DECEMBER, 2023**

**Opinion:**

We have audited the Financial Statements of Haldane McCall PLC as at 31 December, 2023 as set out which have been prepared on the basis of significant accounting policies disclosed on International Financial Reporting Standard.

**Directors Responsibilities for the Financial Statements Prepared:**

In accordance with the Companies and Allied Matters Act 2020 and International Financial Reporting Standards, the Company Directors are responsible for the preparation and fair presentation of these Financial Statements. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of Financial Statements that are free from material misstatement, whether owing to fraud or error; selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

**Auditors Responsibility:**

The auditors' responsibility is to express an opinion on these financial statements based on the audit carried out. We conducted our audit in accordance with International Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether owing to fraud or omission. In making those risk assessments, the auditors considered internal controls relevant to the entity, preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by directors, as well as evaluating the overall presentation of the financial Statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion:**

In our opinion the company had kept proper accounting records and the financial statements are in agreement with the records in all material respects and have been prepared in accordance with the provisions of Companies and Allied Matters Act 2020 and all relevant Accounting Standards.

**Lagos Nigeria**

**March, 2024.**

***Chartered Accountants***

***Ayoola Oladeji***

***Managing Partner***

**FRC/2014/ICAN/00000006065**

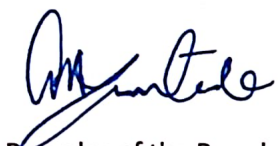
**REPORT OF THE DIRECTORS (CONT'D)**  
**FOR THE YEAR ENDED 31 DECEMBER, 2023**

are retained in several locations to facilitate employees' access to health care. High emphasis is placed on safety and general tidiness of the work environment.

Thus, the company retains the services of a consultant who visits the company to inspect its facilities and advise on safety issues. The company provides subsidies to all employees for lunch, transportation and housing.

**External Auditors**

In accordance with section 357 (2) of the Companies and Allied Matters Act. CAP C20, LFN 2020, Messrs. Ayoola Oladeji & Company (Chartered Accountants) have indicated their willingness to continue in office as Auditors of the company. A resolution will be passed at this meeting to authorize the directors to fix their remuneration.



FRC | 2016 | MBA | 00000014230

By order of the Board

Dated: 05/07/ 2024

**HALDANE McCALL PLC**

**REPORT OF THE AUDIT COMMITTEE FOR THE YEAR ENDED 31ST DECEMBER 2023**

In compliance with the provision of section 359(2) of the Company and Allied Matters Act 2020, We confirm that the accounting and the reporting policies of the company are in accordance with legal requirements and agree with ethical practice.

In our opinion the scope and planning of the audit for the year ended 31 December, 2023 were adequate. We have received the auditors' findings on management matters and we are satisfied with the response thereon.

DATED THIS 05/04/2024



Sir. Adewole Farinu.

(FRC/2014/IODN/00000009493)

**Chairman, Audit Committee**

**Members of the Audit Committee**

Sir. Adewole Farinu.

Chairman.

Mr. Babatunde Okoya.

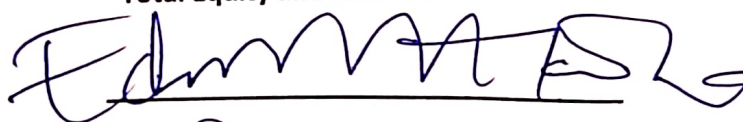

Member.

Prince Samuel Oyebola.

Member.

**HALDANE MCCALL PLC**  
**STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2023**

	Notes	2023 = N=	2022 = N=
<b>Assets</b>			
<b>Non-current Assets</b>			
Property, plant and equipment	1	14,505,826,871	14,935,433,792
Long term investments		0	0
		<u>14,505,826,871</u>	<u>14,935,433,792</u>
<b>Current Assets</b>			
Inventories		2,183,659,082	1,681,957,980
Trade and other receivables	2	947,665,122	896,030,198
Cash and cash equivalent	3	270,599,227	142,098,181
		<u>3,401,923,431</u>	<u>2,720,086,359</u>
<b>Total Assets</b>		<u>17,907,750,302</u>	<u>17,655,520,151</u>
<b>Equity and Liabilities</b>			
<b>Equity</b>			
Share Capital	6	1,561,000,000	1,561,000,000
Share Premium Account		1,002,732,158	1,002,732,158
Deposit for shares		5,000,000,000	5,000,000,000
Revaluation Reserves		2,337,890,113	2,337,890,113
Revenue Reserve	9	4,034,992,194	3,778,034,076
		<u>13,936,614,465</u>	<u>13,679,656,347</u>
<b>Liabilities</b>			
<b>Non-current Liabilities</b>			
Bank Loan		0	0
Long term liabilities		2,514,476,396	2,514,476,396
		<u>2,514,476,396</u>	<u>2,514,476,396</u>
<b>Current Liabilities</b>			
Trade and other payables	4	690,986,190	556,309,660
Director's Current Account		326,983,737	587,309,701
Taxation	5	438,689,514	317,768,047
		<u>1,456,659,441</u>	<u>1,461,387,408</u>
<b>Total Liabilities</b>		<u>3,971,135,837</u>	<u>3,975,863,804</u>
<b>Total Equity and Liabilities</b>		<u>17,907,750,302</u>	<u>17,655,520,151</u>



Directors
FRC/2014/ICAM/00000007325  
FRC/2022/PRO/DIR/003/426169

*The Accompany accounting policies and notes form an integral part of these statements*



## HALDANE McCALL PLC

### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER, 2023

	Notes	2023 = N=	2022 = N=
Revenue	7	1,738,746,438	2,916,700,670
Less: Cost of Sales	8	(816,751,663)	(2,021,805,606)
<b>Gross Profit</b>		921,994,775	894,895,064
Other operating income		0	0
Other operating expenses	10	(541,748,890)	(748,736,759)
<b>Operating profit/(loss)</b>		380,245,885	146,158,305
Finance cost		(2,366,301)	(2,117,816)
<b>Profit/(Loss) before Taxation</b>		377,879,585	144,040,489
Taxation	5	(120,921,467)	(46,092,957)
<b>Total comprehensive Income/(loss) for the year</b>		256,958,118	97,947,532

*The notes on pages 15 to 34 form an integral part of these statements*

**HALDANE MCCALL PLC**  
**CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER, 2023**

	Notes	2023 = N=	2022 = N=
<b>OPERATING ACTIVITIES</b>			
Operating Profit Before Taxation		377,879,585	144,040,489
<b>ADJUSTMENT FOR NON-CASH ITEMS</b>			
Depreciation		193,276,727	296,572,374
		<u>571,156,311</u>	<u>440,612,863</u>
<b>CHANGES IN WORKING CAPITAL</b>			
Stock: Work in progress		(501,701,102)	(561,182,713)
Account Receivable		(51,634,924)	(394,670,186)
Account payable		134,676,530	219,857,837
		<u>152,496,816</u>	<u>(295,382,199)</u>
<b>Cash from operating Activities</b>			
Tax paid		0	0
<b>Net Cash Flow from Operating Activities</b>		<u>152,496,816</u>	<u>(295,382,199)</u>
<b>INVESTING ACTIVITIES</b>			
Purchases of Fixed Assets		(244,340,002)	(1,492,739,653)
Sales of Assets		480,670,197	2,665,200,000
Long term investment		0	0
<b>Net Cash Flow from Investing Activities</b>		<u>236,330,195</u>	<u>1,172,460,347</u>
<b>FINANCING ACTIVITIES</b>			
Share Capital		0	0
Share Premium Account		0	0
Deposit for Shares		0	0
Directors current Account		(260,325,964)	195,648,195
Long term Liability		0	(1,200,000,000)
<b>Net Cash Flow from Financing Activities</b>		<u>(260,325,964)</u>	<u>(1,004,351,805)</u>
<b>Cash Generated for the Year</b>		128,501,046	(127,273,657)
<b>Cash and Cash Equivalent at the beginning</b>		142,098,181	269,371,838
<b>Cash and Cash Equivalent at the end</b>		<u>270,599,227</u>	<u>142,098,181</u>
<b>MADE UP OF:</b>			
Bank		267,511,883	141,584,007
Overdraft		0	0
Cash		3,087,344	514,174
		<u>270,599,227</u>	<u>142,098,181</u>

*The notes on pages 15 to 34 form an integral part of these statements*

## HALDANE McCALL PLC

### Consolidated statement of changes in shareholders' Equity For the year ended 31 December, 2023

	Share Capital Shares	Share Capital Amount = N=	Statutory Reserve = N=	Retained Earnings = N=	Total Shareholders' Equity = N=	Total Equity = N=
Balance at 1 January, 2023	3,122,000,000	1,561,000,000	1,002,732,158	3,778,034,076	6,341,766,234	6,341,766,234
Net income after dividend				256,958,118	256,958,118	256,958,118
<b>Total Comprehensive income</b>				4,034,992,194		
Common stock Re-denomination						
Issuance from common stock for cash						
<b>Balance at 31 December 2023</b>	<b>3,122,000,000</b>	<b>1,561,000,000</b>	<b>1,002,732,158</b>	<b>4,034,992,194</b>	<b>6,598,724,352</b>	<b>6,598,724,352</b>

*The notes on pages 15 to 34 form an integral part of these statements*

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2023**

**1.1 General Information:**

**HALDANE MCCALL PLC** was registered under the relevant provision of **Companies and Allied Matters Act, 2020** (As Amended) to operate in Nigeria.

The object clause of the company empowers the organization to carry on the business of real estate consultant, home ownership, schools, house marketing, property development, in all its ramifications, estate manager, property manager, to deal in real estate, turnup properties, interior decoration and property investment.

The company is also allowed to carry out all businesses stated in its Memorandum and Articles of Association, with due care and diligence in order to have positive effect in the Nigerian Financial Market.

**HALDANE MCCALL PLC** registered address is 2, Sonny Way, Shonibare Estate, Maryland, Ikeja, Lagos State.

**1.2 Basis of Preparation:**

**(a) Statement of compliance**

These Statement of Affairs have been prepared in accordance with International Financial Reporting Standards (IFRS).

**(b) Basis of Accounting**

The general-purpose financial statements (“the financial statements”) have been prepared in accordance with International Financial Reporting Standards. These financial statements are presented in Naira in order to assist **HALDANE MCCALL PLC** to provide financial information to members of Company. As a result, the Financial Statements may not be suitable for another purpose.

**(c) Basis of Measurement:**

The Financial Statements have been prepared on the historical cost basis.

**(d) Functional and Presentation Currency:**

This Financial Statements are presented in Naira, which is the Company's functional currency. Unless stated otherwise, all financial information presented in Naira.

**(e) Use of Estimates and Judgments:**

The preparation of the Financial Statements, in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

NOTES TO THE FINANCIAL STATEMENTS(Cont'd)  
FOR THE YEAR ENDED 31ST DECEMBER, 2023

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized prospectively.

In particular, information about assumptions, estimation uncertainties and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the Financial Statements relate to recoverability of qualifying assets, decommissioning costs estimation and recovery of deferred tax assets. Further information on each of these areas and how they impact the various accounting policies are described below:

**(i) Recoverability of Qualifying Assets**

The Company assesses each asset at each reporting year to determine whether any indication of impairment exists. Where an indicator of impairment exists, a formal estimate of the recoverable amount is made, which is considered to be the higher of the fair value less costs to sell and value in use.

The assessments require the use of estimates and assumptions such as long-term oil prices (considering current and historical prices, price trends, subsidy and related factors), discount rates, operating costs, future capital requirements, decommissioning costs, exploration potential, reserves and operating performance (which includes production and sales volumes). These estimates and assumptions are subject to risk and uncertainty. Therefore, there is a possibility that changes in circumstances will impact these projections, which may impact the recoverable amount of assets.

Fair value for qualifying assets is generally determined as the present value of estimated future cash flows arising from the continued use of the assets, which includes estimates such as the cost of future expansion plans and eventual disposal, using assumptions that an independent market participant may take into account. Cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

**(ii) Contingencies:**

By their nature, contingencies will only be resolved when one or more uncertain future events occur or fail to occur. The assessment of the existence, and potential quantum, of contingencies inherently involves the exercise of significant judgment and the use of estimates regarding the outcome of future events.

**(iii) Provisions for Employee Benefits:**

The actuarial techniques used to assess the value of the defined benefit plans involve financial assumptions (discount rate, rate of return on assets, medical costs trend rate) and demographic assumptions (salary increase rate, employee turnover rate, etc.).

**NOTES TO THE FINANCIAL STATEMENTS(Cont'd)**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2023**

**1.3 Significant Accounting Policies:**

The accounting policies set out below have been applied consistently to all years presented in these Financial Statements.

**(a) Foreign Currency Transactions:**

Transactions denominated in foreign currencies are translated and recorded in Nigerian Naira at the actual exchange rates at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated at the rates of exchange prevailing at that date. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

Foreign currency differences arising on retranslation are recognized in profit or loss. Nonmonetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

**(b) Financial Instruments:**

The Company classifies non-derivative financial assets into loans and receivables.

The Company classifies non-derivative financial liabilities into the other financial liabilities category:

**(i) *Non-Derivative Financial Assets and Financial Liabilities – Recognition and Derecognition***

The Company initially recognizes loans and receivables issued on the date when they are originated. Financial liabilities are initially recognized on the trade date.

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Company is recognized as a separate asset or liability.

The Joint Venture derecognizes a financial liability when its contractual obligations are discharged or cancelled, or expired. Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company has a legal right to offset the amounts and intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

**NOTES TO THE FINANCIAL STATEMENTS(Cont'd)**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2023**

**(c) Property, Plant and Equipment:**

**(i) Recognition and measurement**

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the assets. Property, plant and equipment under construction are disclosed as capital work-in-progress. The cost of construction recognized includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use including, where applicable, the costs of dismantling and removing the items and restoring the site on which they are located and borrowing costs on qualifying assets.

Purchased software that is integral to the functionality of the related equipment is capitalized as part of the equipment. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the net proceeds from disposal with the carrying amount of property, plant and equipment, and are recognized net within other income in profit or loss.

**(ii) Subsequent Costs:**

The cost of replacing a component of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefit embodied within the component will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced component is derecognized. The cost of day-to-day servicing of the property, plant and equipment is recognized in profit or loss as incurred.

**(iii) Depreciation:**

Items of property, plant and equipment are depreciated from the date that they are available for use or, in respect of self-constructed assets, from the date that the asset is completed and ready for use. Depreciation is calculated to write off the cost of items of property, plant and equipment less their estimated residual values using the straight-line basis over their estimated useful lives or using the unit of production basis. Depreciation is generally recognized in profit or loss, unless the amount is included in the carrying amount of another asset.

NOTES TO THE FINANCIAL STATEMENTS(Cont'd)  
FOR THE YEAR ENDED 31ST DECEMBER, 2023

Type of asset	Basis
- Freehold Land	
- Building	1%
- Motor Vehicle	20%
- Plant & Machinery	20%
- Furniture and fittings	20%
- Office Equipment	20%

Depreciation methods, useful lives and residual values are reviewed at each financial year end and adjusted if appropriate. Capital work-in-progress is not depreciated. The attributable cost of each asset is transferred to the relevant asset category immediately the asset is available for use and depreciated accordingly.

**(d) Impairment:**

**(i) Non-Derivative Financial Assets:**

Financial assets not classified as at fair value through profit or loss are assessed at each reporting date to determine whether there is objective evidence of impairment. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be reliably estimated.

Objective evidence that financial assets are impaired includes:

- *default or delinquency by a debtor;*
- *restructuring of an amount due to the Company on terms that the Company would not consider otherwise;*
- *indications that a debtor or issuer will enter bankruptcy.*

Financial assets measured at Amortized Cost

The Company considers evidence of impairment for these assets at both an individual asset and collective level. All individually significant assets are individually assessed for impairment. Those found not to be impaired are then collectively assessed for any impairment that has been incurred but not yet individually identified. Assets that are not individually significant are collectively assessed for impairment. Collective assessment is carried out by grouping together assets with similar risk characteristics.

In assessing collective impairment, the Company uses historical information on timing of recoveries and the amount of loss incurred, and makes adjustment if current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.



NOTES TO THE FINANCIAL STATEMENTS(Cont'd)  
FOR THE YEAR ENDED 31ST DECEMBER, 2023

An impairment loss is calculated as the difference between an asset's carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognized in profit or loss and reflected in an allowance account. When the Company considers that there is no realistic prospect of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, then the previously recognized impairment loss is reversed through profit or loss.

**(ii) Non-financial Assets:**

At each reporting date, the Company reviews the carrying amounts of its non-financial assets (other than inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are group together into the smallest group of assets that generates cash flows from continuing use that are largely independent of the cash flows of other assets or Cash Generating Units (CGUs).

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment losses are recognized in profit or loss. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

**(e) Intangible Assets:**

**(i) Recognition and Measurement:**

Intangible assets that are acquired by the Company and have finite useful lives are measured at cost less accumulated amortization and accumulated impairment losses.

The Company's intangible assets with finite useful lives comprise acquired accounting and Engineering software.

**NOTES TO THE FINANCIAL STATEMENTS(Cont'd)**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2023**

**(ii) Subsequent expenditure**

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific intangible asset to which it relates. All other expenditure is recognized in profit or loss as incurred.

**(iii) Amortization of Intangible Assets:**

Amortization is calculated to write off the cost of the intangible asset less its estimated residual value using the straight-line basis over the estimated useful lives or using the units of production basis from the date that they are available for use.

**(f) Leases:**

***Leased Assets:***

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and the leased assets are not recognized in the Company's statement of financial position.

***Lease Payments:***

Payments made under operating leases are recognized in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognized as an integral part of the total lease expense, over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each year during the lease term so as to produce a constant yearly rate of interest on the remaining balance of the liability.

***Determining whether an arrangement contains a Lease:***

At inception of an arrangement, the Company determines whether such an arrangement is or contains a lease. This will be the case if the following two criteria are met:

- ***the fulfilment of the arrangement is dependent on the use of a specific asset or assets; and***
- ***the arrangement contains a right to use the asset(s).***

At inception or on reassessment of the arrangement, the Company separates payments and other consideration required by such an arrangement into those for the lease and those for other elements on the basis of their relative fair values.

**NOTES TO THE FINANCIAL STATEMENTS(Cont'd)**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2023**

If the Company concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognized at an amount equal to the fair value of the underlying asset. Subsequently the liability is reduced as payments are made and an imputed finance cost on the liability is recognized using the Company's incremental borrowing rate.

**(g) Inventories:**

**Inventories of Consumable Materials:**

Inventories are stated at the lower of cost and net realizable value, with appropriate allowance for old and slow-moving items. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

***Consumables***

Consumables are valued at weighted average cost after making allowance for obsolete and damaged stocks, and includes expenditures incurred in acquiring the stocks, and other costs incurred in bringing them to their existing location and condition.

**(h) Employee Benefits:**

**(i) *Defined Contribution Plan:***

A defined contribution plan is a post-employment benefit plan under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior years.

In line with the provisions of the Pension Reform Act 2004, the Company has instituted a defined contribution pension scheme for its permanent staff. Employees contribute 8% each of their Basic salary, Transport and Housing Allowances to the Fund on a monthly basis. The Company's contribution is 10% of each employee's Basic salary, Transport and Housing Allowances. Staff contributions to the scheme are funded through payroll deductions while the Company's contribution is recognized in profit or loss as employee benefit expense in the years during which services are rendered by employees.

**(ii) *Defined Benefit Plans:***

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Company's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior years; that benefit is discounted to determine its present value.

In determining the liability for employee benefits under the defined benefit scheme, consideration is given to future increases in salary rates and the Company's experience with staff turnover.

NOTES TO THE FINANCIAL STATEMENTS(Cont'd)  
FOR THE YEAR ENDED 31ST DECEMBER, 2023

**(iii) Other Long-Term Employee Benefits:**

The Company's other long-term employee benefits represents a Long Service Award scheme instituted for all permanent employees. The Company's obligation in respect of this scheme is the amount of future benefits that employees have earned in return for their service in the current and prior years. The benefit is discounted to determine its present value. The discount rate is the yield at the reporting date on Federal Government of Nigeria issued bonds that have maturity dates approximating the term of the Company's obligation. The calculation is performed using the projected unit credit method. Any actuarial gains and losses are recognized in profit or loss.

**(iv) Short-Term Employee Benefits:**

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognized for the amount expected to be paid under short-term cash bonuses if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

**(v) Termination Benefits:**

Termination benefits are expensed at the earlier of when the Company can no longer withdraw the offer of those benefits and when the Company recognizes costs for a restructuring. If benefits are not expected to be settled wholly within 12 months of the end of the reporting year, then they are discounted.

**(i) Provisions and contingent liabilities**

***Provisions:***

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognized as finance cost.

A provision for restructuring is recognized when the Company has approved a detailed and formal restructuring plan, and the restructuring either has commenced or has been announced publicly. Future operating losses are not provided for. A provision for onerous contracts is recognized when the expected benefits to be derived by the Company from a contract are lower than the unavoidable cost of meeting its obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of Continuing with the contract. Before a provision is established, the Company recognizes any impairment loss on the assets associated with that contract.

***Provision for Asset Retirement Obligations:***

Provision is made for asset retirement obligations on oil and gas facilities, production platforms, pipelines and other facilities based on estimates established by current legislation and industry practices. Provision for decommissioning costs is initially measured at fair value and capitalized to property, plant and equipment as

NOTES TO THE FINANCIAL STATEMENTS(Cont'd)  
FOR THE YEAR ENDED 31ST DECEMBER, 2023

an asset retirement cost. The liability is estimated by discounting expected future cash flows required to settle the liability using a risk-free rate. The estimated future asset retirement costs may be adjusted for risks such as project, physical, regulatory and timing. The estimates are reviewed annually. Changes in the provision as a result of changes in the estimated future costs or discount rates are added to or deducted from the cost of the related item of property, plant and equipment in the year of change. The liability accretes for the effect of time value of money until it is expected to settle.

The asset retirement cost is amortized through depreciation, depletion and amortization over the life of the related asset. Actual asset retirement expenditures are recorded against the obligation when incurred. Any difference between the accrued liability and the actual expenditures incurred is recorded in profit or loss in the settlement year.

***Contingent Liabilities***

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or a present obligation that arises from past events but is not recognized because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or the amount of the obligation cannot be measured with sufficient reliability.

Contingent liabilities are only disclosed and not recognized as liabilities in the statement of financial position. If the likelihood of an outflow of resources is remote, the possible obligation is neither a provision nor a contingent liability and no disclosure is made.

**(j) Revenue:**

Revenue from rent are reported net of applicable value added tax. Rent received are charge to the income statement within the applicable periods rather than when the rent is received.

**(k) Finance Income and Finance Costs:**

The Company's finance income and finance costs include:

- (i) interest income***
- (ii) interest expense on borrowings***
- (iii) the foreign currency gain or loss on financial assets and financial liabilities***
- (iv) unwinding of the discount on provisions***

Interest income or expense is recognized using the effective interest method. Finance costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognized in profit or loss using the effective interest method. Foreign currency gains and losses are reported on a net basis

**NOTES TO THE FINANCIAL STATEMENTS(Cont'd)**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2023**

(l) Income and Deferred Tax:

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognized in profit or loss except to the extent of items recognized directly in equity or in other comprehensive income.

Current Tax is the expected tax payable or receivable on the taxable income or loss for the year in accordance with the Company Income Tax Act, at 20% of total profit and any adjustment to tax payable in respect of previous years. Tertiary Education Tax is assessed at 2.5% of assessable profit.

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognized for the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss.

Deferred tax is recognized in profit or loss account except to the extent that it relates to a transaction that is recognized directly in equity. A deferred tax asset is recognized only to the extent that it is probable that future taxable profits will be available against which the amount will be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

**NOTES TO THE FINANCIAL STATEMENTS(Cont'd)**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2023**

1.4 Determination of Fair Values:

Some of the Company's accounting policies and disclosures require the measurement of fair value, for both financial and non-financial assets and liabilities. The Company has an established framework with respect to the measurement of fair values. This includes valuation team that has the overall responsibility for overseeing all significant fair value measurements, including level 3 fair values, and report directly to the Chief Financial Officer (CFO).

When measuring the fair value of an asset or a liability, the Company uses observable data as far as possible. Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation technique as follows

- **Level 1:**  
**Quoted prices (unadjusted) in active markets for identical assets or liabilities.**
  
- **Level 2:**  
**Input other than quoted prices included in level 1 that are observable for the assets or liability, either directly (i.e. as prices) or indirectly (i.e., as derived from prices).**
  
- **Level 3:**  
**Inputs for the asset or liability that are not based on observable market data (unobservable inputs).**

If the input used to measure the fair value of an asset or a liability might be categorized in different levels of the fair value hierarchy, then the fair value measurement must be categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognizes transfers between levels of the fair value hierarchy at the end of the reporting year during which the change has occurred.

# HALDANE MCCALL PLC

## NOTES TO THE FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2023

	Freehold Land & Building = N=	Plant & Machineries = N=	Motor Vehicles = N=	Computer & Accessories = N=	Furniture & Fittings = N=	Office Equipment = N=	TOTAL = N=
<b>COST</b>							
Balance as at 01/01/2023	15,451,286,000	98,252,652	191,829,591	1,360,000	21,486,654	34,009,295	15,798,224,192
Addition During the year	222,670,000	20,700,002.00	0	220,000	750,000	0	244,340,002
Disposal during the year	(500,000,000)	0	0	0	0	(3,350,983)	(503,350,983)
Balance as at 31/12/2023	15,173,956,000	118,952,654	191,829,591	1,580,000	22,236,654	30,658,312	15,539,213,211
<b>DEPRECIATION</b>							
Balance as at 01/01/2023	588,551,440	81,485,453	153,181,336	272,000	18,859,789	20,440,382	862,790,400
Charged for the year	151,739,560	14,030,352	21,185,900	316,000	939,265	5,065,649	193,276,727
Disposal during the year	(20,000,000)						(22,680,786)
Balance as at 31/12/2023	720,291,000	95,515,805	174,367,236	588,000	19,799,054	22,825,245	1,033,386,340
<b>NET BOOK VALUE</b>							
Balance as at 31/12/2023	14,453,665,000	23,436,849	17,462,355	992,000	2,437,600	7,833,067	14,505,826,871
Balance as at 31/12/2022	14,862,734,560	16,767,199	38,648,255	1,088,000	2,626,865	13,568,913	14,935,433,792



## HALDANE MCCALL PLC

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2023

<i>Continues</i>	Notes	2023 = N=	2022 = N=
<b>2. Account Receivable</b>			
Trade Debtors		927,354,090	895,367,198
Other Debtors		20,311,032	661,000
		<b>947,665,122</b>	<b>896,028,198</b>
<b>3a. BANK BALANCE</b>			
Bank Balance		267,511,883	141,586,007
Cash Balance		3,087,344	514,174
		<b>270,599,227</b>	<b>142,100,181</b>
<b>b. BANK LOAN</b>			
Fidelity Bank Loan		0	0
<b>4. ACCOUNTS PAYABLE</b>			
The breakdown of amount falling due within one year is as follows:			
Trade Creditors		96,606,238	3,459,648
Other Payables		296,843,481	255,313,541
Other creditors		297,536,471	297,536,471
		<b>690,986,190</b>	<b>556,309,660</b>
<b>5. TAXATION</b>			
Balance brought forward		317,768,047	271,675,090
Provision for the year		120,921,467	46,092,957
		438,689,514	317,768,047
Payment during the year		0	0
Balance carried Forward		<b>438,689,514</b>	<b>317,768,047</b>
<b>6. SHARE CAPITAL</b>			
Authorized:3,122,000,000			
Ordinary Shares of N0.50 each		<b>1,561,000,000</b>	<b>1,561,000,000</b>
Issues and fully paid up:			
Ordinary shares of N0.50 each		1,561,000,000	1,561,000,000
<b>7. TURNOVER</b>			
Sale of land and Building		1,047,980,800	2,359,837,209
Rental Income		41,466,474	117,953,488
Hotel		583,387,471	360,922,819
Service Charge		64,158,500	57,762,009
Others		1,753,193	20,225,145
		<b>1,738,746,438</b>	<b>2,916,700,670</b>

**8. COST OF SALES**

Opening stock	1,681,957,980	1,347,942,647
Add Purchases	1,318,452,765	140,785,711
	<u>3,000,410,745</u>	<u>1,488,728,358</u>
Less Returns	0	0
	<u>3,000,410,745</u>	<u>1,488,728,358</u>
Less closing stock	2,183,659,082	1,120,775,267
	<u><u>816,751,663</u></u>	<u><u>367,953,091</u></u>

**9. Revenue Reserve**

Bal b/fwd	3,778,034,076	3,680,086,543
Transfer for the year	256,958,118	97,947,533
	<u>4,034,992,194</u>	<u>3,778,034,076</u>

**10A DISTRIBUTION COST**

Transport and travelling	0	7,097,201
Marketing	0	257,000
Sales Commission	8,304,187	82,726,138
	<u>8,304,187</u>	<u>90,080,339</u>

**B ADMINISTRATIVE EXPENSES**

Staff Welfare	45,493,383	5,560,549
Salaries & Wages	108,436,746	130,548,255
Final entitlement	3,878,126	4,768,963
Subscription	5,561,514	4,985,146
Office Expenses	6,994,600	2,258,201
Stationery & Printing	3,995,575	3,559,200
Diesel & Fuel	5,551,103	3,847,001
Utilities	198,300	1,983,050
Industrial Training Fund	1,084,367	1,305,483
Repairs & Maintenance	12,026,052	17,430,938
Pension: Employer's contribution	9,649,196	10,126,338
Telephone, Postages & Internet expenses	5,633,844	5,166,437
Rent	4,500,000	4,500,000
Gifts & Donation	10,340,800	12,090,850
	<u>223,343,606</u>	<u>208,130,411</u>

HALDANE MCCALL PLC

**C. OTHER EXPENSES**

Motor Running Expenses		10,109,565	10,302,310
Labour & Gardening		30,000	2,485,000
Advertisement		5,141,900	8,803,147
Public Relations Expenses		170,000	120,000
Security Expenses		2,266,500	1,480,000
Medical Expenses		574,158	561,925
Service Charge		0	7,857,192
Insurance		7,354,478	3,914,242
Newspaper and Periodicals		0	9,000
Legal and Professional services		1,200,000	339,500
Audit fee		3,000,000	2,000,000
Professional fee & others		63,337,032	91,744,995
Survey & consultancy fee		1,767,500	350,000
Depreciation	1	193,276,727	296,572,374
Entertainment		3,575,770	2,989,615
Electricity		4,758,100	1,855,000
Fire Extinguisher		192,550	303,900
Land use Charge		938,460	2,488,632
Cleaning & Fumigation		2,480,750	1,869,200
General Expenses		2,958,700	7,804,728
Generator Maintenance		529,000	2,111,100
Computer Expenses		1,723,300	2,886,233
Electrical Materials		0	19,800
Transport and travelling		2,529,043	0
Training and Seminars		2,187,563	1,658,116
		<b>310,101,097</b>	<b>450,526,009</b>
<b>Total Operating Expenses</b>		<b>541,748,890</b>	<b>748,736,759</b>

**11 Contingent Liabilities**

The company has no contingent liabilities in respect of any pending litigation.

**12 Events after Reporting Date**

There were no events after the reporting date which could have had a material effect on the financial position of the company as at 31 December, 2023 which have not been adequately provided for.

**HALDANE MCCALL PLC**  
**VALUE ADDED STATEMENT FOR THE YEAR ENDED 31 DECEMBER, 2023**

	2023	%	2022	%
	= N=		= N=	
Revenue	1,738,746,438		2,916,700,670	
Other Income	0		0	
Bought- in- Material and Services	<u>1,009,761,871</u>		<u>2,335,210,040</u>	
Value Added from Trading Activities	<u><u>728,984,567</u></u>		<u><u>581,490,630</u></u>	
Applied as Follows:				
To pay Employees:				
Salaries and Wages and other Benefits	157,828,255	21.65	140,877,767	24.23
To pay Government				
Income and Education Taxes	120,921,467	16.59	46,092,956	7.93
To pay Provider of Capital				
Interest	0	0.00	0	0.00
Dividend	0	0.00	0	0.00
Retained for replacement of assets				
Depreciation	193,276,727	26.51	296,572,374	51.00
Retained for business growth				
	256,958,118	35.25	97,947,533	16.84
Value Added from Trading Activities	<u><u>728,984,567</u></u>	<u>100</u>	<u><u>581,490,630</u></u>	<u>100</u>

## HALDANE MCCALL PLC

### FIVE YEARS FINANCIAL SUMMARY FOR THE YEAR ENDED 31 DECEMBER, 2023

Notes	2023 = N=	2022 = N=	2021 = N=	2020 = N=	2019 = N=
<b>CAPITAL EMPLOYED</b>					
Share Capital	1,561,000,000	1,561,000,000	1,561,000,000	249,825,485	1,000,000
Directors Current Account	326,983,737	587,309,701	391,661,506	0	0
Share Premium	1,002,732,158	1,002,732,158	1,002,732,158	124,412,743	0
Deposit for Shares	5,000,000,000	5,000,000,000	5,000,000,000	2,726,836,288	3,100,074,515
Revaluation Reserve	2,337,890,113	2,337,890,113	3,827,890,113	0	0
Revenue Reserve	4,034,992,194	3,778,034,076	3,680,086,543	3,626,363,789	3,509,245,763
<b>Shareholders Interest</b>	<b>14,263,598,201</b>	<b>14,266,966,048</b>	<b>15,463,370,320</b>	<b>6,727,438,304</b>	<b>6,610,320,278</b>
<b>EMPLOYMENT OF CAPITAL</b>					
Fixed Assets	14,505,826,871	14,935,433,792	17,894,466,512	14,428,602,575	14,636,924,008
Long Term Investment	0	0	0	200,780,115	200,780,115
Net Current Assets	2,272,247,726	1,846,008,652	1,283,380,204	894,028,157	1,549,969,490
Bank Loan	0	0	1,200,000,000	1,031,496,147	1,131,496,147
Long Term Liability	2,514,476,396	2,514,476,396	2,514,476,396	7,764,476,396	8,645,857,188
	<b>14,263,598,201</b>	<b>14,266,966,048</b>	<b>15,463,370,320</b>	<b>6,727,438,304</b>	<b>6,610,320,278</b>
<b>Turnover, Profit &amp; Taxation</b>					
Turnover	1,738,746,438	2,916,700,670	1,309,324,441	1,413,794,934	1,992,126,555
Profit/ (Loss) Before Tax	377,879,585	144,040,489	79,004,051	172,232,390	567,647,419
Taxation	120,921,467	46,092,957	25,281,296	55,114,365	181,647,174
Profit/ (Loss) After Tax	256,958,118	97,947,533	53,722,755	117,118,025	386,000,245
Earnings Per Share of NO.50 each	0.16	0.06	0.03	0.47	N386